

1. INTRODUCTION

Common stock represents an ownership interest in a business.

There are *four* broad steps to apply Discounted Cash Flow (DCF) analysis to equity valuation:

- 1) Selecting an appropriate definition of CFs.
- 2) Forecasting CFs.
- 3) Choosing an appropriate discount rate methodology.
- 4) Estimating the discount rate.

Present Value Models

1. Valuation Based on the Present Value of Future Cash Flows

The value of an asset depends on the benefits or returns, which are expected to be received from it. These returns are known as expected future cash flows.

There are two elements of DCF valuation:

- 1) Estimating the CFs.
- 2) Discounting the CFs by taking into account the time value of money.

Cash flows are known with certainty in case of government bonds, as they are default-free. Thus, risk free rate can be used to discount these CFs.

Unlike risk-free government bonds, future cash flows for equity investments are not known with certainty and are not risk free. There are two approaches to deal with such risky CFs.

- 1) **Expected** cash flows are discounted.
- 2) **Discount rate** is **adjusted** to reflect the risk inherent in CFs.

Asset's value is PV of its expected future CFs i.e.

$$V_0 = \sum_{t=1}^n \frac{CF_t}{(1+r)^t}$$

where,

V_0 = value of an asset at $t = 0$

n = number of CFs over the life of the asset

CF_t = expected CF at time t

r = required rate of return (discount rate)

Practice: Example 1,
CFA Institute's Curriculum



2. Streams of Expected Cash Flows

Three most commonly used definitions of Cash flows are:

- a) Dividends
- b) Free cash flows
- c) Residual income

a) Dividend discount model:

- It uses dividends to represent CFs.
- Dividends are less volatile than earnings; therefore, DDM values are less sensitive to short-run fluctuations.
- DDM values reflect long term intrinsic value.
- Fast growing companies take advantage of profitable growth opportunities by reinvesting all earnings instead of paying dividends.
- A mature/established profitable company has fewer attractive investment opportunities; therefore, it pays dividends and is hesitant to reduce level of dividends.

DDM is most appropriate to use when:

- The company is dividend paying.
- Dividends represent clear and consistent relationship with the company's earnings/profitability i.e. if earnings rise, dividends also rise.
- The investor plans to purchase just a small ownership share (minority shareholder) that does not have the ability to either influence or control the timings & amount of dividends (i.e. Dividend Policy).

International differences in Dividend Policy:

- European and Asian small-cap companies usually pay dividends unlike U.S. companies.
- Developed markets do not prefer to pay cash dividends. They prefer to distribute cash in the form of share repurchases.

Practice: Example 2,
CFA Institute's Curriculum



b) Free Cash Flows Model:

For a "going concern" firm, all of the cash generated from operations is not "freely available" for distribution among capital providers (debt & equity); rather some of the cash is needed to meet firm's working capital and fixed capital requirements.

i. Free Cash Flow to the Firm (FCFF):

It is the cash generated from operations which is available to distribute among firm's suppliers of capital (debt & equity) after paying for operating expenses (e.g. taxes) and operating investments (both WC and Fixed capital investments).

ii. Free Cash Flow to Equity (FCFE):

It is the cash available after paying for operating expenses (e.g. taxes), operating investments (both WC and Fixed capital investments) and debt payments.

Important:

- FCFF is a **pre-debt** free cash flow concept.
- FCFE is **post-debt** free cash flow concept.
- **FCFF is preferable to use when:**
 - a) Company has volatile capital structure.
 - b) Company is highly leveraged i.e. large % of debt in capital structure.
 - c) Company has negative FCFE.

Free cash flow models are most appropriate to use when:

- The company is non-dividend paying.
- Dividends are not related to earnings/profitability of the company.
- Free cash flows appear to be a reasonable representative of company's earnings and profitability.
- The investor has a controlling share in the company i.e. has influence & control on company's policies.

Problem in applying Free Cash Flow Approach:

- Rapidly growing companies have higher capital expenditures and thus, have negative expected free cash flows far into the future. Discounting the negative cash flows will lead to a negative value, which is not meaningful.

c) Residual Income (RI):

It is the earnings for the period after taking into account the investors' dollar required return.

$$\text{Residual Income} = \text{NI} - (\text{cost of equity} \times \text{Beginning BV of common equity})$$

where,

Cost of equity is the required return or opportunity cost of common shareholders.

- RI represents economic gain to shareholders (common) or returns earned in excess of opportunity costs.
- RI matches profits to the time period in which they are earned i.e. (accrual basis).

According to RI model,

$$\text{Value of stock} = \text{BVPS at } t=0 + \text{PV of expected future residual earnings}$$

where,

$$\text{BVPS} = \text{common shareholders' equity} / \text{number of common shares outstanding}$$

Important:

RI model is valid only when **Clean Surplus Accounting** exists i.e.

$$\text{BV}_t = \text{BV}_{t-1} + \text{NI}_t - \text{Dividends}_t$$

RI model is most appropriate to use when:

- The company is not paying dividends.
- The company's expected free cash flows are negative far into the future.

Problems in applying RI model:

- RI model requires detailed knowledge of accrual accounting.
- RI model cannot be used in case of higher degree of distortion and poor quality of accounting disclosure

2. THE DIVIDEND DISCOUNT MODEL

The Expression for a Single Holding Period

When an investor wishes to buy a stock and hold it for one year then

$$\text{Value of Stock} = \text{PV of expected Dividend} + \text{PV of expected Selling Price at the end of year one}$$

$$V_0 = \frac{D_1}{(1+r)^1} + \frac{P_1}{(1+r)^1}$$

where,

- V_0 = value of stock at $t=0$
- D_1 = expected dividend for year 1
- P_1 = expected selling price at $t=1$
- r = required rate of return

Practice: Example 3,
CFA Institute's Curriculum



The Expression for Multiple Holding Periods

Value of stock for 2 years holding period is

$$V_0 = \frac{D_1}{(1+r)^1} + \frac{D_2}{(1+r)^2} + \frac{P_2}{(1+r)^2}$$

The general expression for n-holding periods is

$$V_0 = \sum_{t=1}^n \frac{D_t}{(1+r)^t} + \frac{P_n}{(1+r)^n}$$

When the holding period is extended into the indefinite future then

$$V_0 = \sum_{t=1}^{\infty} \frac{D_t}{(1+r)^t}$$

Practice: Example 4,
CFA Institute's Curriculum



Growth Patterns used in DDM:

- 1) Gordon growth model i.e. constant growth forever.
- 2) Two distinct stages of growth i.e. Two stage model & H-model.
- 3) Three distinct stages of growth i.e. Three stage model

3. THE GORDON GROWTH MODEL (GGM)

GGM assumes that dividends grow indefinitely at a constant rate.

GGM equation is as follows:

$$V_0 = \frac{D_0 \times (1 + g)}{r - g}$$

or

$$V_0 = \frac{D_1}{r - g}$$

where,

g = expected constant growth rate in dividends

D_1 = expected dividend payable at $t = 1$

r = required rate of return on equity

Assumptions & Characteristics of GGM:

- g remains constant indefinitely in the future.
- $r > g$
- Constant proportional relationship exists b/w earnings & dividends i.e. both earnings & dividends grow at g and payout ratio is constant.
- When prices are efficient (price = value), price is expected to grow at g .
- Dividend yield & capital gains yield stay constant through time.
- GGM is a **single stage DDM**.
- Growth rate is measured by growth in GDP.
- Nominal Growth rate = Real growth rate in GDP + Expected long-term rate of Inflation.
- For companies with earnings growth rate $>$ economy's nominal growth rate, it is recommended to use multistage DDM instead of GGM.
- GGM can also be used to value broad equity market indices.
- GGM can also be used to value Preferred stock

(fixed rate perpetual preferred stock) i.e.

$$V_0 = \frac{D}{r}$$

where,

r = capitalization rate

$g = 0$

- GGM can also be used to estimate equity risk premium i.e.

GGM equity risk premium = one-year forecasted dividend yield on market index + consensus long-term earnings growth rate – long-term government bond yield

GGM is most appropriate to use when:

- Company is dividend paying.
- Dividends are related to company's earnings/profitability.
- Companies whose earnings are growing at a rate similar to economy's nominal growth rate or less than economy's nominal growth. (Earnings growth rate greater than the nominal GDP growth rate cannot exist for an indefinite period).
- When company exists in developed markets.

Limitations of GGM:

- The output of GGM is very sensitive to small changes in the inputs i.e. assumed growth rate (g) and required rate (r).
- GGM cannot be easily applied to non-dividend paying stocks.
- Growth patterns are difficult to predict for some firms.

**Practice: Example 5,6 8 & 9,
CFA Institute's Curriculum**



4. SHARE REPURCHASES AND THE IMPLIED DIVIDEND GROWTH RATE

Share Repurchases

Companies have two options regarding distribution of free cash flow to shareholders.

- i. In the form of share repurchases (buy backs).
- ii. In the form of dividends.

Share Repurchases v/s Cash Dividends

- Number of shares outstanding decreases when shares are repurchased. Thus, relative ownership of selling shareholders is reduced as compared to non-selling shareholders.
- Firms paying dividends are committed to their dividend paying policy and are hesitant to reduce cash dividends or stop paying cash dividends. While, firms have no obligation to maintain their share repurchase practices.
- Share repurchases are generally difficult to predict than cash dividends (both in timing & monetary terms).
- Share repurchases have neutral effect on the wealth of existing shareholders when the shares

are repurchased at market prices.

The Implied Dividend Growth Rate

One of the reasons of estimated value of a stock being different from its actual market value is the difference in growth rate assumptions.

Thus, we can obtain the **implied growth rate** with the help of following inputs:

- Actual market price
- Expected dividend
- Required rate of return

**Practice: Example 10,
CFA Institute's Curriculum**



5. THE GORDON GROWTH MODEL AND THE PRICE-TO-EARNING RATIO

The Present Value of Growth Opportunities

The actual value of a share is the sum of two components:

1. Value of a company without reinvestment of earnings i.e. no-growth value per share.
2. Present value of growth opportunities (PVGO).

$$V_0 = \frac{E_1}{r} + PVGO$$

where,

PVGO = Sum of PV of expected profitable opportunities of reinvesting the earnings.

E_1/r = no-growth value per share

- When rate of return from reinvestment < required

rate of return, then in spite of increasing EPS, reinvestment should not be done. Earnings should rather be distributed to shareholders in the form of cash dividends.

- Reinvestment increases shareholders' value only when it generates returns > opportunity cost (r) i.e. Projects with positive NPV only.
- When $P_0 = V_0$ then.

$$PVGO = P_0 - \frac{E_1}{r}$$

Reasons for having Negative Value of PVGO:

- Instead of creating value, company's investment policy is destroying shareholders' value.
- Estimated no-growth value per share (E_1/r) is too high.
- Required return on equity is **too low**.

Determinants of PVGO:

- Presence of good business opportunities.
- Availability of real options to a company e.g. option available when to start a project, adjust the scale of project or option to abandon future projects.

Equation of Value of stock can be restated as

$$\frac{V_0}{E_1} \text{ or } \frac{P_0}{E_1} \text{ or } \frac{P}{E} = \left[\frac{1}{r} \right] + \left[\frac{PVGO}{E_1} \right]$$

where,

$1/r$ = value of P/E for no-growth company.

$PVGO/E_1$ = component of P/E value that represents growth opportunities.

Gordon Growth Model and the Price-to-Earnings Ratio

Leading and trailing justified P/E multiples can be derived from the Gordon growth model.

Justified P/E expression has two uses:

- Analyst can figure out whether the stock is under/over or fairly valued by comparing the actual P/E ratio with the justified P/E ratio.
- Analyst can evaluate whether the growth rate used to estimate P/E is reasonable or not.

$$\text{Leading P/E ratio} = \frac{P_0}{E_1} = \frac{D_1/E_1}{(r-g)} = \frac{(1-b)}{(r-g)}$$

$$\text{Trailing P/E ratio} = \frac{P_0}{E_0} = \frac{D_0(1+g)/E_0}{(r-g)} = \frac{(1-b)(1+g)}{(r-g)}$$

6. MULTISTAGE DIVIDEND DISCOUNT MODELS

Assumption of stable dividend growth rate for an indefinite period into the future (i.e. in GGM) is not appropriate to use in many firms. Practically, growth is assumed to have following three stages.

1) Growth Phase

- Firm enjoys rapidly expanding markets.
- **Profit margin:** High
- **Growth rate in earnings:** Supernormal.
- **Capital requirements:** High
- **FCFE:** Negative
- **ROE > r**
- **Dividend payout ratio:** Low or zero.
- **Preferred Model for valuation:** The three-stage DDM

where,

P_0/E_1 = today's market price per share / forecasted next 12 months EPS (or next fiscal's year's earnings per share)

P_0/E_0 = today's market price per share / trailing 12 months EPS

b = retention rate

$1-b$ = dividend payout ratio

r = required rate of return

g = growth rate

- The higher the anticipated dividend growth rate, the higher the stock price (all else equal).

Practice: Example 11, CFA Institute's Curriculum



Estimating a Required Return Using the Gordon Growth Model

The GGM can be used to derive required rate of return (r) i.e.

$$r = \left[\frac{D_0(1+g)}{P_0} \right] + g = \left[\frac{D_1}{P_0} \right] + g$$

where,

D_1/P_0 = dividend yield

g = capital gains (or appreciation) yield

Practice: Example 12, CFA Institute's Curriculum



Justified P/E is not a preferred valuation method for high-growth companies because it assumes a constant growth rate in perpetuity.

The three-stage DDM is most appropriate to analyze firms with high growth rate because of its flexibility.

H-model may not be appropriate, because a linear decline from the high growth rate to the constant growth rate cannot be assumed and the dividend payout ratio is fixed.

2) Transition Phase

- Increasing competition & market saturation put downward pressure on prices.
- **Growth rate in earnings:** May be above average but is decreasing toward the growth rate of the

overall economy.

- **Profit margin:** May be above average but is decreasing toward the growth rate of the overall economy.
- **Capital requirements:** Low or decreasing.
- **FCFE:** Positive or increasing.
- ROE starts falling towards r . i.e. $ROE \rightarrow r$
- **Dividend payout ratio:** Move from zero to a positive number or increases
- **Preferred Model for valuation:** The two-stage DDM.

The two-stage DDM is well suited to firms that have high growth and are expected to maintain it for a specific period i.e. transition phase. The model is not useful in analyzing a firm that is in an industry with low barriers to entry.

3) Mature Phase

- **Earnings growth rate:** Stabilize at long-term level.
- **Profit margins:** Stabilize at long-term level.
- **Capital requirements:** Stabilize at long-term level.
- **FCFE:** Stabilize at long-term level.
- **ROE = r**
- **Dividend payout ratio:** Stabilize at long-term level.
- **Preferred Model for valuation:** Gordon Growth Model (GGM).

Types of Multistage DDMs:

- 1) The two-stage DDM
- 2) The H-Model (type of two-stage)
- 3) The three-stage DDM.

Two-Stage Dividend Discount Model

There are two versions of two-stage DDM. Both versions assume constant growth at a mature growth rate in stage-two.

- a) First version of Two-stage Model (General Two-stage Model):** Stage 1 represents abnormal growth e.g. 20% and stage 2 (transition to maturity) growth rate falls abruptly to sustainable lower level e.g. 5%.

$$V_0 = \sum_{t=1}^n \frac{D_t}{(1+r)^t} + \frac{V_n}{(1+r)^n}$$

where,

$V_n =$ estimate of P_n

$$V_n = \frac{D_0 \times (1 + g_S)^n (1 + g_L)}{(r - g_L)}$$

$$V_0 = \sum_{t=1}^n \left[\frac{D_0 (1 + g_S)^t}{(1+r)^t} \right] + \left[\frac{D_0 \times (1 + g_S)^n \times (1 + g_L)}{(1+r)^n (r - g_L)} \right]$$

Assumptions of the model:

First "n" dividends grow at supernormal growth rate i.e. g_S . Supernormal growth can be achieved through possession of a patent, first-mover advantage etc.

After time "n", growth rate changes to normal long-term rate due to the increased level of competition and growth in the overall economy i.e. g_L .

Limitations of the Model:

Abrupt movement from initial supernormal growth period to the final sustainable lower growth period is an unrealistic assumption.

- b) Second version of Two-stage Model:** It is also known as H-Model. Here, growth rate after supernormal growth period does not fall abruptly; rather it is assumed to decline linearly to a sustainable lower level.

Practice: Example 13 & 14,
CFA Institute's Curriculum



Valuing a Non-dividend Paying Stock

Practice: Example 15,
CFA Institute's Curriculum



It is difficult to correctly estimate the timing and amount of dividends initiated by a non-dividend paying firm, therefore, it is preferred to use free cash flow or residual income models to value such stocks.

7. MULTISTAGE DIVIDEND DISCOUNT MODELS

The H-Model

It is a type of two-stage model in which initially growth is at a high rate and then it linearly declines to normal rate.

$$V_0 = \frac{D_0 \times (1 + g_L)}{(r - g_L)} + \frac{D_0 \times H \times (g_S - g_L)}{(r - g_L)}$$

or

$$V_0 = \frac{[D_0 \times (1 + g_L)] + [D_0 \times H \times (g_S - g_L)]}{(r - g_L)}$$

where,

$V_0 =$ value per share at $t = 0$

$D_0 =$ current dividend

$g_L =$ normal long-term dividend growth rate after year 2H

$g_S =$ initial short-term dividend growth rate

H = half-life in years of the high-growth period i.e. high growth period = $2H$ years
 r = required rate of return on equity

- $[D_0 \times (1+g_L)] / (r - g_L)$ represents value of firm when it grows at g_L forever.
- $[D_0 \times H \times (g_S - g_L)] / (r - g_L)$ represents extra value of firm when it grows initially at higher growth rate i.e. $g_S > g_L$.
- Larger the H (longer supernormal growth period), higher the share value, all else equal.
- Since H-Model is just an approximation model, it is better to use more exact model when **H is high** and/or difference between g_S and g_L is large.

Practice: Example 16,
CFA Institute's Curriculum



Three-stage Dividend Discount Model

There are two versions of three-stage DDM.

- a) First version:** The firm is assumed to have three distinct stages of growth and second stage (middle stage) growth rate is constant i.e. stable growth rate in each of the three stages.
- b) Second version:** Second stage growth rate is not constant, rather it is assumed to decline linearly to the mature growth rate. Thus, second & third stages are treated as H-Model.

- In three-stage model, the middle stage is known as transition stage.

Practice: Example 17 & 18,
CFA Institute's Curriculum



8. GENERAL MODELING AND ESTIMATING A REQUIRED RETURN USING ANY DDM

Spreadsheet (General) Modeling

- Spreadsheets can be used to model complex and complicated growth patterns in DDMs. Spreadsheets reduce the likelihood of computational inaccuracies and allow analysts to more easily modify models to reflect many scenarios.

Practice: Example 19,
CFA Institute's Curriculum



Estimating Growth rate:

There are two approaches to estimate "g".

- 1) Estimating the sustainable growth rate* with the help of following formula.

$$g = b \times ROE$$

where,

g = dividend growth rate
 b = earnings retention rate
 ROE = return on equity

***Sustainable growth rate:** Growth rate that can be sustained for a given level of ROE when capital structure is constant, and no additional common stock

is issued. (when debt is growing at rate g , capital structure is constant)

$$g = \frac{NI - Dividends}{NI} \times \frac{NI}{Sales} \times \frac{Sales}{Total Assets} \times \frac{Total Assets}{Shareholders' Equity}$$

$g = PRAT$ i.e.

g = profit margin (P) \times retention rate (R) \times asset turnover (A) \times financial leverage (T)

NOTE:

ROE is calculated using beginning of period shareholders' equity.

- Higher the ROE, higher the dividend growth rate, all else constant.
- **Dividend Displacement of earnings:** Higher the earnings retention ratio, higher the growth rate in dividends, all else constant.

ROE is estimated as follows:

- a) DuPont decomposition of ROE.
- b) Assuming ROE = r
- c) Assuming ROE = Median industry ROE.

$$ROE = \frac{NI}{Shareholders' equity}$$

$$ROE = \frac{NI}{Total\ Assets} \times \frac{Total\ Assets}{Shareholder's\ equity}$$

$$ROE = \frac{NI}{Sales} \times \frac{Sales}{Total\ Assets} \times \frac{Total\ Assets}{Shareholders' equity}$$

$$ROE = \text{Net profit margin} \times \text{Asset Turnover} \times \text{Leverage}$$

2) Growth rate of a firm can be estimated by using macroeconomic & industry growth rate projections.

Practice: Example 20,
CFA Institute's Curriculum



Estimating Required Return Using Any DDM

• For **H-Model**, the expected rate of return is derived as

$$r = \left[\left(\frac{D_0}{P_0} \right) \times \{ (1 + g_L) + H \times (g_S - g_L) \} \right] + g_L$$

• For **two-stage model**, trial & error method is used to estimate r .

Practice: Example 21,
CFA Institute's Curriculum



Multi-stage DDM: Concluding Remarks

Limitation of Multistage models:

• Large percentage of total value depends on terminal value; terminal value is very sensitive to minor changes in growth rate and required rate assumptions.

• Technological innovations can highly affect the assumptions of the model regarding life-cycle.

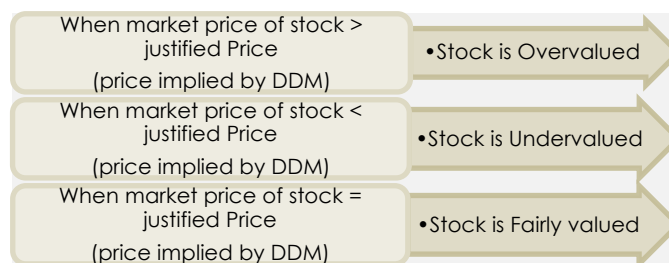
Terminal Stock Value

Terminal value represents a large percentage of total value in DDMs.

There are **two** ways to estimate it:

- Using Gordon Growth Model.
- Applying a multiple (e.g. P/E) to a forecasted fundamental e.g. BVPS, EPS etc. as of the terminal date.

How to evaluate the value of stock using DDM estimates of Value:



Practice: Example 22 to 25,
CFA Institute's Curriculum



Practice: CFA Institute's Curriculum
End of Chapter Questions & FinQuiz
Question-bank (Item-sets + Questions)

